

Kent Community Foundation
A company limited by guarantee
registered in England and Wales

Company number : 04088589
Charity number : 1084361



**Annual Report and Accounts
for the year ended
31st March 2025**

www.kentcf.org.uk

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Reference and administrative details of the charitable company, its Trustees and advisers

For the year ended 31 March 2025

Trustees

Robert Sackville West, DL (Chair)
Kruti Shrotri
Hugo Fenwick (resigned 16 May 2025)
Melissa Murdoch, DL (resigned 29 November 2024)
Dr Emilia Falcetti Boscawen
Gail Hall
Russell Race JP, DL (resigned 16 May 2025)
Munyaradzi Badze
Samantha Cooper-Gray (resigned 29 November 2024)
Cheryl Wing-Han Chan
Trevor Minter OBE DL
Gearóid Maguire (resigned 6 February 2025)
Elizabeth Kate Fenwick (appointed 16 May 2025)
Penelope Harris (appointed 28 February 2025)

Company registered number

04088589

Charity registered number

1084361

Registered office

Evegate Park Barn
Evegate
Smeeth
Ashford
Kent TN25 6SX

Company secretary

Sarah Osborne (resigned 6 January 2025)
Angela Davis (appointed 6 January 2025)

Chief executive

Josephine McCartney (to 17 February 2025)
Natalie Smith (Interim)
Catherine Glover (from April 2025)

**Reference and administrative details of the charitable company, its Trustees and advisers
For the year ended 31 March 2025 (continued)**

Independent auditors

Kreston Reeves LLP
Chartered Accountants
Statutory Auditor
37 St Margaret's Street
Canterbury
Kent CT1 2TU

Bankers

CAF Bank Limited
25 Kings Hill Avenue
Kings Hill
West Malling
Kent ME19 4JQ

Metro Bank
One Southampton Row
London WC1B 5HA

Solicitors

Bates Wells Braithwaite
10 Queen Street Place
London EC4R 1BE

Patron

The Lady Colgrain, Lord-Lieutenant of Kent

Vice Presidents

Lady Nelson
Simon MacLachlan (Deceased)
Rt Rev Dr Jonathan Gibbs Bishop of Rochester

Investment Managers

Sarasin & Partners LLP
100 St. Paul's Churchyard
London EC4M 8BU

CCLA Investment Management Limited
One Angel Lane
London EC4R 3AB

Website

www.kentcf.org.uk

Annual Report and Accounts for the year ended 31st March 2025

About Kent Community Foundation

Kent Community Foundation has been finding, funding, and supporting some of the smallest voluntary organisations in the county of Kent since 2001. In this time, we have distributed over £60 million to help create stronger, fairer and more resilient local communities.

Since we were first founded, we have been part of a UK-wide accredited network of 47 Community Foundations, committed to improving the lives of local people and communities, particularly the most vulnerable, isolated, and disadvantaged by partnering with, and guiding philanthropic individuals, families, businesses and other foundations.

Our **mission and vision** are at the forefront of everything we do.



Our mission is to proactively **create strong local communities** by connecting those who want to help with those seeking help.



Our vision is to **empower organisations** and charities in our local communities of Kent and Medway who make a **real and positive difference** to people's lives.

Responsible for over 100 philanthropic funds, Kent Community Foundation is unrivalled in its knowledge of local causes and expertise in establishing and managing charitable funds.

We use these funds to support as many organisations as we can: charities and voluntary groups who are often a lifeline for those vulnerable and under-represented people in our Kent communities, who are in the most need. We're proud of our role as professional grant-makers who make this possible and bring the joy of giving to those who are able to offer financial support.

Our **values** inform and underpin all our activities



We strive to achieve **excellence** in the delivery of our service by exceeding the expectations of both our donors and our grant recipients.



We go above and beyond to **support** the organisations that apply to us for funding by sharing our knowledge and expertise to help build a sustainable and confident voluntary sector across Kent and Medway



We operate with **integrity** in everything we do. We are transparent in our processes and deliver what we promise.

Our highlights in 2024/2025

This year we raised £ 2,907,553.

We processed 795 grant applications.

607 grants were awarded to 476 organisations and over 131 individuals and families.

We paid £2,981,537 in grants.

And agreed £399,500 social enterprise loans.

232 groups applied to us for the first time and 116 groups received their first grant – we are continuing to increase our reach.

73% of our applicants were successful.



Trustees Report

For the year ended 31 March 2025

The trustees (who are also directors of the charity for the purposes of the Companies Act 2006) present their annual report together with the audited financial statements of Kent Community Foundation (the company) for the year ended 31 March 2025.

The trustees confirm that the annual report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) as amended by Update Bulletin 1 (effective 1 January 2019).

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and Activities

a. Policies and objectives

The Foundation's objectives are the promotion of any charitable purpose for the benefit of the community in the County of Kent and Medway and in particular the advancement of education, the protection of good health, both mental and physical, and the relief of poverty and sickness. The Foundation's objectives also include other exclusively charitable purposes in the United Kingdom and elsewhere which are, in the opinion of the trustees, beneficial to the community including those in the area of benefit.

The trustees confirm that they have complied with the duty in Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The charitable purpose of Kent Community Foundation is stated in its 'Objectives and Activities' and the trustees ensure that this purpose is carried out for the public benefit by working to the Mission Statement.

Trustees Report for the year ended 31 March 2025 (continued)

Kent Community Foundation meets its charitable objectives by encouraging and facilitating financial and other support to a wide range of charitable causes, with a particular focus on assisting and enabling local community action in Kent and Medway. This means that the majority of the Foundation's grants are made to local community organisations in Kent and Medway, often reliant on volunteers. The trustees have identified priority areas of need to inform local community grant making.

Our priority areas for grant making:

- **Children Young People and Families:** Enabling young people and families to overcome disadvantage and achieve their potential.
- **Vulnerable Adults:** Promoting the safety, wellbeing and independence of vulnerable adults.
- **The Elderly and Isolated:** Addressing the challenges faced by elderly adults; most importantly, social isolation. Enabling the elderly to stay well, healthy and independent.
- **Employability, Skills and Enterprise:** Raising the aspirations and increasing the skills and opportunities of people who are far from the labour market due to a range of circumstances that can present barriers to employment and training.
- **The Environment:** To facilitate dynamic change by supporting projects which enrich nature, connect people with green spaces and enable more sustainable and healthier ways of living in Kent and Medway.

In the year ended 31 March 2025, Kent Community Foundation continued to operate under its 2022-2025 business plan. This plan featured ambitious financial targets alongside our commitment to become a more diverse, equitable and inclusive organisation, being responsible for our impact on the environment.

Our overarching business plan objectives from 2022-2025



b. Strategies for achieving our objectives

Kent Community Foundation proactively raises and develops new funds for Kent and Medway. This can be through donor advised funds, which are distributed according to specific criteria set by our donors; pooled funds, set up to support specific causes; and discretionary funds which are used to support a range of initiatives to the benefit of Kent communities. **Establishing sustainable funding** is a critical part of long-term planning within the Foundation, therefore raising endowment funds is one of our key areas of focus within our fund development strategies, alongside funds to be distributed in the short to medium term, which we term as flow through funds.

Building and maintaining long-term, trusting partnerships relationships with both existing and potential fund-holders is crucial to achieving Kent Community Foundation's strategic aims.

Currently over 70% of funds raised within our financial year is from existing fund-holders and therefore consistent stewardship and ongoing philanthropic guidance on the needs of communities across the county is critical to continued success.

Core to our strategy is building a pipeline of new potential individual family and private family trust fund-holders to achieve our business plan endowment target of £50m and grow income awarded through flow-through funds. Individuals and families have always been a key audience for Kent Community Foundation and remains a strategic priority.

To support the raising of awareness amongst a greater number of high-net-worth individuals and potential fund-holders, the Development strategy includes a dedicated approach to professional advisers, through whom Kent Community Foundation and our services will be introduced. This is also of benefit to professional advisers who can increase client loyalty by adding philanthropy guidance recommendations as part of their services.

This runs alongside the cultivation and stewardship of relationships with individuals and families through face-to-face events and one-to-one contact. We also host a **Funders Forum annual event**, inviting other trusts and foundations who support Kent and Medway and statutory bodies to discuss funding priorities and strategies.



Trustees Report for the year ended 31 March 2025 (continued)

Relationships with **key statutory partners in Kent and Medway** continue to bring in some new funds, and while we welcome opportunities from this sector, they only represent a small portion of our overall funding.

As part of the UK Community Foundations network, our membership occasionally gives us the opportunity to deliver funding from national programmes at a local level.

Funds and Grants

The Foundation's Grants Team has a wealth of knowledge and experience and can advise donors and grant making panels on where funding is most needed. Equally, the team is expert at facilitating donor-defined giving.

There are several thousand active voluntary organisations in Kent and Medway, and it is our ambition to reach as many of those under the £3m annual income threshold as possible. The Grants and Communications Teams continue to deliver their **outreach programme** to attract new local causes with an integrated approach.

Grant applications go through a thorough due diligence and assessment process, ensuring organisations not only meet our main eligibility criteria but can also **demonstrate the need and demand** for their services. Applicants must also show that they are a going concern. Successful applicants are required to report back on how the grant was spent, and on the successes and challenges of their project once the funding has come to an end. This information takes the form of qualitative and quantitative data and is used to demonstrate impact to all Kent Community Foundation's stakeholders; directly through personal communications to Fund-holders and to the general public through our website, e-mailings and social media platforms.

We try to keep all our processes proportional to the capacity of the organisation applying and size of the grant requested/awarded. Kent Community Foundation's grant making policy is reviewed by the trustees at least every two years.

Trustees Report for the year ended 31 March 2025 (continued)

KSELF

Kent Community Foundation also has a loan fund for charities and social enterprises, **Kent Social Enterprise Loan Fund (KSELF)**. This was started with £1m of initial funding from Kent County Council in March 2012, followed by a further two donations of £1m in 2013 and 2014 respectively. A further £500,000 was added to the fund in October 2017 from The Growth Fund. The Growth Fund, is a £50m partnership which uses a combination of grant funding, made possible thanks to National Lottery players, and loan finance from Big Society Capital and other co-investors, to address specific gaps in the social investment market. The programme is delivered by Access through a range of social investors. Funds from The National Lottery Community Fund, under the Growth Fund programme have been treated as restricted funds, in these accounts.

This loan fund is now well established and has become a **valuable source of investment** for local Kent based charities and social enterprises who want to grow and develop for community benefit.

With the capacity to consider loans of between £10,000 and £100,000 on bespoke, flexible terms, KSELF supports **all sizes of social venture**. Primarily a loan fund, there is also scope for an element of grant funding as well as providing applicants with investment support and advice.

c. Fundraising Practices

Kent Community Foundation is a registered member of the Fundraising Regulator which is the independent regulator of charitable fundraising. The Foundation is therefore committed to following The Code of Fundraising Practice. Kent Community Foundation has a complaints procedure to deal with any issues raised by stakeholders and is pleased to report that **no complaints regarding fundraising** have been received during the year.



Trustees Report for the year ended 31 March 2025 (continued)

The Foundation takes a **responsible approach** to its fundraising, ensuring its donors and potential donors are treated with respect, and it has a vulnerable adult's policy that its trustees review on a regular basis. The Foundation has not used any commercial fundraising partners or outsourced any of its fundraising activity and does not intend to do so in the future.

Achievements and performance

Our objectives for the 2024/25 financial year – how did we do?

Secure minimum donations of £2.85m	• This year we achieved donation income of £2,907,553
Distribute grants of £3.96m	• We distributed a total of £2,981,537 in grants
Set a timeline for our new business plan	• We will start developing our new business plan in 2025/2026
Fully embed our new database and finance systems	• We've successfully embedded our new systems, and we are now benefitting from increased efficiencies and insights
Implement a new grant making strategy	• We launched our new grant making strategy in April 2024 which is now fully operational
Finalise and embed our DEI strategy	• Our DEI strategy will be approved by the Board in May 2025 and already informs our grant strategy and recruitment practices
Secure 5 year's core funding	• We successfully achieved a 3-year core funding award with the prospect of a further two years on expiry. We continue to seek further longer term core funding.
Maintain 6 month's operating reserves	• Our unrestricted reserve is the equivalent of 6 month's operating costs, and we are committed to maintaining this level.

Trustees Report for the year ended 31 March 2025 (continued)

a. Our financial performance

Over this year, donations of £3,024,369 (2024: £4,823,750) were secured which included £1,049,172 (2024: £1,469,942) in endowment funds. These donations are from new and existing donors.

£2,981,537 (2024: £3,808,955) was distributed in grants.

Last year, the Foundation secured its £1,000,000 endowment match partner with the Lawson Charitable Trust. The programme is a pound for pound match to encourage long term, sustainable philanthropy through endowment, with grants made from its income to be spent specifically on projects with an environmental element.

At end March 2024, £575,000 of the £1,000,000 target was banked, and we're pleased to report that the balance was received in October 2024. An overall total of £2,200,000 has now been raised for environmental causes in Kent and Medway – one of the five Priority Areas in our grant making strategy.

We offer grateful thanks to all our donors.

At the 31st March 2025 the Foundation held endowment funds of £29,821,727 (2024: £29,720,363).

b. Review of activities

Grant Making

During the year the grants team processed 795 grant applications;

607 grants were awarded to 476 organisations and 131 individuals and families;

232 groups applied for first time grants, of whom 116 received their first grant from Kent Community Foundation.

Applications made to Kent Community Foundation in the year saw a 73% success rate, keeping pace with previous years.

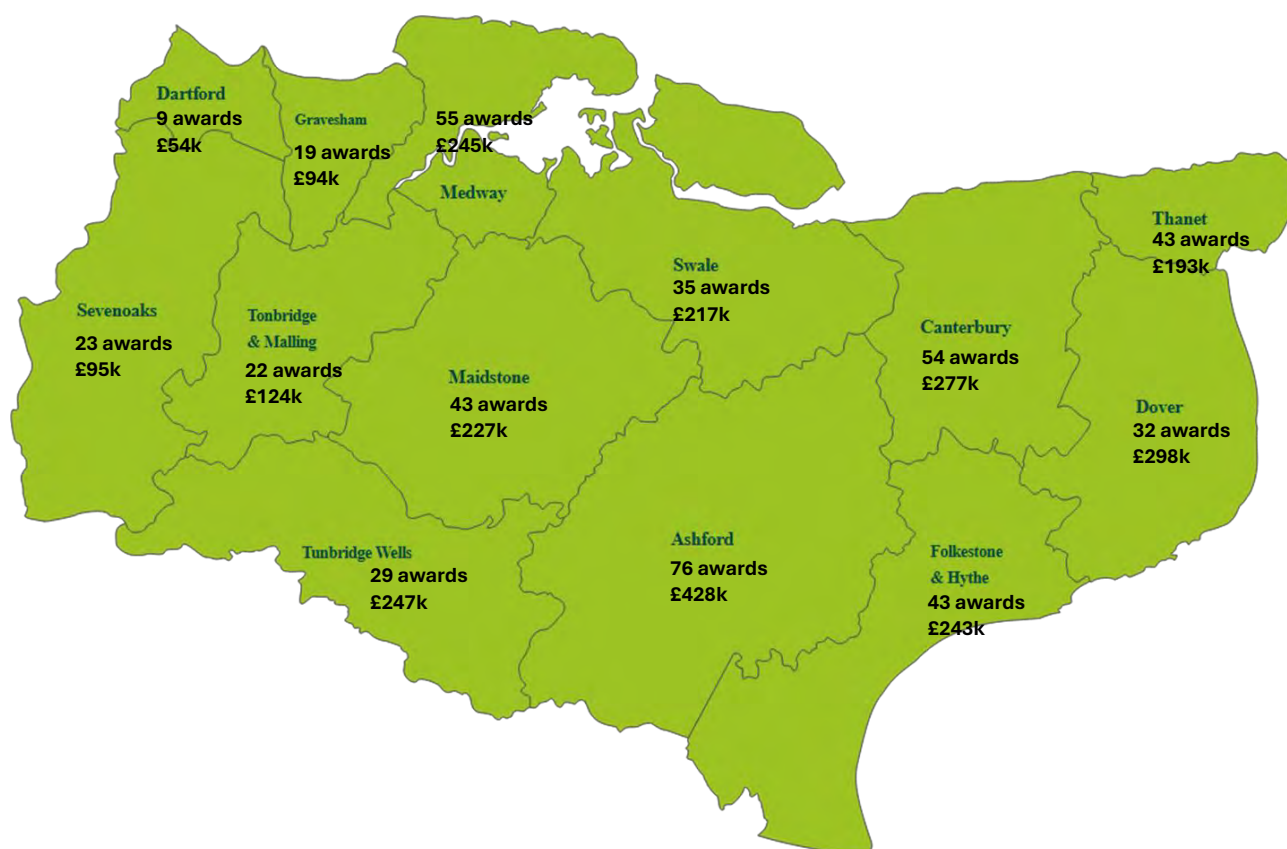
Trustees Report for the year ended 31 March 2025 (continued)

The total value of grants paid out during the year was £2,981,537 (2024: £3,808,955). Whilst we did not achieve our target this year, due to some attrition in our funds, we prioritized sustainability and the impact that could be achieved with the funding available.

For more information about funded projects, see our website:

www.kentcf.org.uk/about

The map below shows the distribution of grant funding in 2024/2025 across the various local authorities in Kent and Medway.



To find out which Funds are open for applications, see Kent Community Foundation's website where the latest funding opportunities are advertised (www.kentcf.org.uk).

Our Grants Strategy

A new grants strategy was introduced in April 2024 and has been implemented in the year, building on foundations laid during the previous strategy.

Trustees Report for the year ended 31 March 2025 (continued)

We are proud to have secured IVAR accreditation as an open and trusted grant maker. IVAR is the Institute for Voluntary Action Research and sets the standard for forward-thinking funding by monitoring grant-makers against eight commitments. For example: ‘don’t waste time’, and ‘be proportionate’,

In the next three years we will focus on the following –

- making more **grants** in Dartford, Gravesham & Swale, as per the results of our 2024 analysis of areas of particular disadvantage
- continuing to make **unrestricted grants**
- making more **multi-year grants** – 2–5-year funding commitments are key to supporting small organisations and their longer-term planning. It also gives the individuals and communities that they support greater assurance their services will continue. This builds stability in the sector and increases the impact of funding.
- **opening up our decision-making** – where we are able, bringing in fresh perspectives to our panels. This might be people with lived experience, professionals with particular expertise, or local residents for a geographically specific fund etc.
- embedding **DEI** in our grant-making, communications and processes – pressure-checking accessibility, language preferences and biases, monitoring grants to minority-led organisations, outreach to under-funded minority communities (based on current data), in line with our overall DEI strategy.
- Looking at grantee support through a wider **environmental lens** – adding environmental resources/encouragement for applicants on our website, introducing a green uplift grant – the Go Green Grant, and continuing to plot grant-making against relevant sustainable development goals (SDGs), to be in line with our overall environmental strategy.
- giving our **Grants Committee a more strategic role** – delegation of more routine decision-making to our Grants Team, with only first-time and riskier applications going to the Committee for decision, freeing their time to spearhead more high-profile, innovative grant-making, such as multi-year support.
- **increase the impact of our grants** – by increasing the number of larger grants we award to smaller organisations. Higher value grants are much more resource-efficient for grantees– receiving £8K rather than £4K from the same request is obviously a much better return on their fundraising time & resource invested. It’s generally true that the more money gifted, the more difference an organisation can make.

Trustees Report for the year ended 31 March 2025 (continued)

For example, the more provisions a foodbank can purchase, the more hours a befriending service can be open. We will also explore ways of supporting our grantees in measuring their own impact.

- Set a target for **more high value grants (over £5K)** particularly via our annual route and **more fully funded applications** particularly via our General route.
- **continue to collaborate with other funders** –for example by: streamlining the application and reporting processes across different grant-makers, identifying and addressing wider sector issues, and leading by example with multi-year grants.
- **Re-commit to “small grassroots organisations”** – groups with income up to £100K (NCVO definition of “small”) should be our primary priority for funding, providing they meet our criteria of meeting a need and quality.

Environmental Strategy and Achievements: 2024/2025

Kent Community Foundation recognises that the growing climate changes are a serious risk to the pursuit of our charitable aims. As one of the largest private grant-makers in Kent, Kent Community Foundation has an important part to play in combating these challenges and in 2021 launched its first Environmental Strategy. **Local community action can be at the heart of delivering solutions** that not only minimise the impact on the environment but also offer additional benefits that people and local communities can reap.

Review and Refresh of Environmental Strategy

In January 2025, Kent Community Foundation took an important step forward by reviewing and refreshing its Environmental Strategy. This update merges our environmental strategy with a new policy, resulting in a unified, outward-facing statement of intent. This document not only reaffirms our commitment to sustainability but also sets a clear direction for the next phase of our environmental work.

Key Achievement: Lawson Endowment Match Fund

One of the most significant accomplishments of the 2024/2025 financial year was the successful completion of the Lawson Endowment Match Fund, raising £2.2 million to support environmental projects across Kent and Medway. This milestone marks a major step in Kent Community Foundation's long-term environmental strategy, as we continue to engage donors, fund-holders, and local communities in action on climate change.

Trustees Report for the year ended 31 March 2025 (continued)

Environmental Strategy and Policy Highlights

As part of our refreshed approach, Kent Community Foundation's Environmental Strategy and Policy for 2025 focuses on driving meaningful, local action to mitigate climate change. Our renewed commitment includes:

- **Philanthropy:** Growing our support for environmental causes, including raising funds for local projects and establishing Green Uplift Grants to enhance the environmental sustainability of grantees.
- **Organisational Change:** Completing an environmental audit, working towards a 50% reduction in our carbon footprint by 2030 and integrating sustainable practices across all our operations.
- **Grant-Making:** Committing to allocate at least 20% of all grants to environmental initiatives, ensuring that sustainability is embedded across our funding priorities.
- **Community Advocacy:** Fostering greater community engagement on environmental issues, particularly through donor education and collaborative projects.

Funder Commitment on Climate Change

As part of our commitment to addressing the climate crisis, Kent Community Foundation remains a proud signatory of the Funder Commitment on Climate Change, which outlines our actions on education, resources, operational decarbonisation, and more. We continue to integrate climate considerations across all of our programmes and investments.



Trustees Report for the year ended 31 March 2025 (continued)

Achievements to Date

Since the launch of our initial Environmental Strategy in 2021, Kent Community Foundation has made notable strides in integrating sustainability into our operations and funding efforts, including:

- Raising over £300,000 for local environmental projects through the Fund for the Environment.
- Aligning our investments with net-zero goals, wherever we are able, and prioritising sustainable practices in all our grant-making processes.

Looking Forward

Our Environmental Strategy and Policy will be reviewed every three years to ensure that we remain on track to meet our ambitious sustainability goals. As we look ahead, Kent Community Foundation is committed to continuing its role as a leader in climate action, driving local and global change through our philanthropic efforts, sustainable operations, and community partnerships.

By working together with our donors, fund-holders, and local organisations, Kent Community Foundation is confident in our ability to build a greener, more sustainable future for Kent and Medway, and beyond.



Diversity, Equity and Inclusion (DEI)

Kent Community Foundation is committed to promoting equity, diversity, and inclusion across our organisation among staff, trustees, grantees, donors, and other stakeholders.

The Board of Kent Community Foundation has delegated responsibility for DEI to a dedicated sub-committee to ensure that we remain focussed on and accountable for this important area.

Within our DEI strategy, our key areas of focus over the next 12-18 months are:

1. **Culture (Staff & Trustees):** Ensuring an inclusive organisational culture that values diverse perspectives.
2. **Practice (Grant-Making):** Embedding DEI in our grant-making approach, targeting particular geographical areas and groups that are under-represented in our current grant making programmes.
3. **Influence (Sector & Stakeholders):** Leading by example and supporting DEI initiatives within the broader funding sector.

Our DEI Action plan

Our Immediate priority is our approach to under-represented organisations in relation to our grant making strategy. Over the next 12 months, we will:

- Continue to identify **underfunded and marginalised communities** in Kent through research and data analysis.
- Measure our data to track and assess whether **funding gaps (identified in a first round of research in 2024) are closing / have closed** and adjust grant-making practices accordingly if needed.
- Use insights from this research to **create an outreach programme** aimed at raising Kent Community Foundation's profile amongst communities in Dartford, Gravesham and Swale which are the three areas identified through our own data analysis. The Director of Grants and Impact will develop this outreach plan with the Head of Marketing and Communications.

To date, towards meeting our DEI objectives, we have:

- Created a dynamic action plan which is updated every quarter.

Trustees Report for the year ended 31 March 2025 (continued)

- Surveyed a small sample of existing grantees and diverse organisations that have not previously applied for funding to understand and address their challenges.
- Carried out extensive research into the needs of the county and our own grant making programmes.
- Conducted two rounds of inclusive trustee recruitment.
- Launched staff and trustee training programs to foster a more inclusive culture.

With a robust strategy and DEI Policy, we aim to provide our staff and trustees with a roadmap to deepen our understanding of DEI and strengthen our engagement with key stakeholders so that we can expand our reach and visibility across the county.

The Kent Social Enterprise Loan Fund (KSELF)

KSELF is a social lending programme, aiming to bridge the increasing funding gap for new and existing social enterprises and charities in Kent and Medway, by offering unsecured loans of between £10,000 and £100,000. The financial package will include an element of up to 30% grant of the loan amount.

The aim of the Fund is to break down the barriers which prevent social enterprises and charities from accessing finance and encourage a more enterprising approach to achieving positive change in our communities. Once finance is repaid, it will be re-loaned and re-invested back in the community.

Since inception, we have approved 57 loans to organisations spread throughout the county.

In 2024/2025 we agreed 8 loans with a total value of £399,500 (2023/2024: 7 loans valued at £443,500)

Quality Accreditation

UK Community Foundations runs a network wide Quality Accreditation programme which endorses and encourages best practice by community foundation members and has been held by Kent Community Foundation since 2007. In October 2024, Kent Community Foundation passed its fifth Quality Accreditation, which involved independent assessors reviewing Kent Community Foundation's internal processes across a set of standards relevant to Community Foundations which include five key performance areas:

- Strategy, governance, definitions and risk
- Financial and information management
- Philanthropy services and donor management
- Grant making and community participation
- Organisational and network development.

Achieving Quality Accreditation demonstrates that the Foundation is serious about quality and accountability and secures its



position as part of a high performing network across the UK. Successful accreditation awards are renewed every three years.

c. Investment policy and performance

Kent Community Foundation operates a comprehensive investment policy, which is reviewed annually by the Board of Trustees. All investment decisions are considered by the Foundation's Investment Committee and then ratified by a quorum of Trustees.

We aim to meet a balance between current needs and developing endowment funds to meet the needs of future generations. Our policy is therefore to invest endowed funds with the aim of achieving a balance between capital growth and income.

Trustees Report for the year ended 31 March 2025 (continued)

The Foundation seeks to produce the best financial return within an acceptable level of risk. The aim is to distribute 5% of fund value annually to cover both grant making in the community and the contribution to our own costs, while maintaining the long-term value of the Foundation's endowment funds. We adopt a total return approach with the aim of optimising the return generated, regardless of whether this is obtained from dividends, interest or capital gain, and the Investment Committee monitors the results.

The Board regularly reviews the value of our investment funds and may take action, including reducing the annual drawdown, if it is perceived that the long-term endowment of the Foundation is at risk. However, we take a long-term view, recognising the context of our overall strategy to continually raise new endowment funds.

The Investment Committee review quarterly investment reports and meet at least twice during each year to review performance of the investments as well as meeting face to face with the Relationship Managers from both investment houses the charity work with.

The total value of investments held by Kent Community Foundation at 31 March 2025 was £30,364,213 (2024: £30,283,934)

The net total return Investment performance was as follows:

Sarasin Climate Active Endowment Fund +3.4% (2024: +11.2%)

CCLA COIF Ethical Investment Fund -1.46%; (2024: +13.11%)

COIF Investment Fund -1.98%. (2024: +12.16%)

Recent changes in US international trade policy have impacted investment funds globally, including the above. In Quarter 1 of 2025/2026, however, there is evidence that funds are starting to recover. Nevertheless, these remain uncertain times for investors.

Where possible, we base our drawdown calculations on 3-year rolling average market values, which minimises the impact of shorter-term market volatility on the amount we are able to draw down to award as grants.

Financial Review

a. Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

b. Reserves policy

The aim of Kent Community Foundation is to benefit the local communities of Kent and Medway. An important way it does this is by encouraging individuals, businesses and funders to establish donor advised funds.

Generally, these funds are restricted for specific community grant making with a portion given over as a contribution towards the core running costs of the Foundation itself. This gives Kent Community Foundation a level of security in terms of regular income, but there are still some uncertainties as flow through funds and the value of endowed funds fluctuate from year to year.

Kent Community Foundation's income tends to arise from a modest number of significant donations, rather than a large number of smaller donations. Given the amounts involved and the long-term nature of these funds, the trustees are mindful of the need to give stakeholders, particularly existing and potential donors, confidence that the charity has sufficient reserves to carry on its activities in the face of a shortfall of income or fluctuations in investment performance.

The trustees have considered the above and have agreed that the charity will retain a minimum of six months' anticipated running costs as reserves. In addition, where possible, the trustees plan to hold a margin above this level of reserves to ensure Kent Community Foundation is in a position to respond quickly to, and invest in, new opportunities as and when they arise.

During the 2021-22 financial year, the trustees designated £150,000 of free reserves to fund the implementation of a new Salesforce database and Xero accounting software, with the aim of increasing productivity and efficiency, and creating a better user experience for all our stakeholders and staff.

Trustees Report for the year ended 31 March 2025 (continued)

These systems are now fully embedded and the designated fund is spent. Our operations have benefitted considerably from this investment, for example in streamlining processes thereby saving staff time, and in data analytical capability, so that we can more reliably assess our impact.

In July 2023 the Board designated £100,000 from reserves to cover the cost of a Senior Philanthropy Advisor role, with a focus on cultivating and raising awareness among professional advisers and their clients. At 31 March 2025, a balance of £37,009 remains unspent on this fund, which will be fully utilised in 2025/2026.

The level of free reserves at 31st March 2025 was £480,973 (2024: £445,720) which was the equivalent of 6.5 months operating costs. The trustees have considered this level of reserve and agreed it is appropriate given the above policy.

c. Principal funding

Our principal sources of funding are individuals, companies, charitable trusts and other organisations with an interest in the communities of Kent and Medway. Significant donations were received during the period from a number of charitable trusts, individuals, statutory bodies and corporations including:

- £272,380 from John Swire 1989 Charitable Trust
- £198,000 from Port of Dover
- £135,000 from Frank Brake Charitable Trust
- £121,000 from The Brook Trust

d. Material investments policy

The Kent Community Foundation's assets can be invested widely and diversified by asset class. Asset classes can include cash, bonds, UK and overseas equities, property, hedge funds, structured products, private equity, commodities and any other asset class deemed suitable for the Foundation.

The Foundation's Trustees agree a suitable investment strategy which the appointed Investment Managers are required to follow, and this is monitored by the Investment Committee.

Trustees Report for the year ended 31 March 2025 (continued)

The Foundation's Investment Managers concentrate on what they regard as good quality securities that can be invested in for the medium to long term. In order to meet their criteria, they take into account a number of factors and risks which may include environmental factors. They also meet, where possible, with the management of the companies they invest in, engage with them and vote on issues that they regard as material.

Responsible Investment Criteria

Kent Community Foundation recognises its own role in contributing to positive environmental and social change in the community. It therefore follows that investing in companies that are responsible, as well as stable and profitable, is important to Kent Community Foundation's values and reputation, and can play an important part in meeting our financial objectives. The Foundation requires investment managers who work on its behalf to apply measures to analyse key risks and engage with, and if necessary disinvest from, investee companies which exceed tolerable risk levels.

General Exclusions

Kent Community Foundation will actively avoid or minimise its exposure to areas considered by the trustees to be in conflict with our objectives and values, specifically:

Armaments: we will not invest in companies involved in producing or providing core systems of controversial weapons (e.g. anti-personnel mines, cluster weapons, nuclear, chemical or biological weapon systems); we will not invest in companies deriving more than 10% of revenues from military armaments

Adult Entertainment: we will not invest in companies deriving more than 10% of revenues from production of adult entertainment.

Alcoholic beverages: we will not invest in companies deriving more than 10% of revenues from manufacturing alcoholic beverages.

Tobacco: we will not invest in companies involved in the production of tobacco products

Gambling: we will not invest in companies deriving more than 10% of revenues from owning or operating gambling establishments or online gambling enterprises

Predatory lending: we will not invest in companies engaged in predatory lending.

Trustees Report for the year ended 31 March 2025 (continued)

Environmental factors

Kent Community Foundation supports and wishes to contribute to the Paris Climate Agreement and the objective of net zero carbon. We also wish to align our investments with its environmental policy objectives, specifically:

Net Zero Carbon: Kent Community Foundation will expect its Investment Managers to have policies and strategies in place to achieve net zero carbon across their asset holdings by 2050, and in particular to engage with companies to encourage positive policies in this respect and if necessary to disinvest where progress is unsatisfactory.

Negative environmental impact: Kent Community Foundation wishes to avoid or limit investment exposure to companies whose processes or products involve high risk emissions or releases to land, water or air. Kent Community Foundation will work with investment managers who are applying appropriate monitoring and screening in this respect and will expect investment managers to engage with companies involved in high-risk activity and to disinvest if environmental behaviours are not improved.

Social and governance

Kent Community Foundation recognises the importance of good corporate governance and social responsibility and seeks to invest in companies which demonstrate these values, specifically:

- Kent Community Foundation will expect its investment managers to employ systems to assess the social and governance risks at play in investee companies (e.g. Sustainalytics) and to use these tools to avoid highest risk companies, and to identify companies with which to engage to promote improved corporate behaviours
- Kent Community Foundation wishes to avoid investment in companies which pose a high risk in terms of poor employment practices or failing to uphold standards of human rights among employees and other stakeholders both within its own operations and its supply chain
- Kent Community Foundation wishes to avoid investment in companies which pose high risks in terms of corporate governance, regulatory or legal shortcomings, or questionable business ethics such as corruption, anti-competitive, mis-selling etc.

Trustees Report for the year ended 31 March 2025 (continued)

We regularly review all ethical restrictions as part of our investment policy and ensure investments do not conflict with the Foundation's charitable purposes. The trustees take a measured and objective approach to this process with advice from their investment managers and are maintaining transparent communication with donors and stakeholders about decisions made.

Structure, governance and management

a. Constitution

Kent Community Foundation is registered as a charitable company limited by guarantee and was set up by a Trust deed on 20 October 2000. The Company is also a registered Charity (number 1084361), registered on 5 January 2001.

Operations commenced during April 2001.

b. Method of appointment or election of Trustees

Trustees are appointed by the Board of Trustees in their capacities as members. The trustees follow an open recruitment process to encourage more diversity, although trustees retain the ability to recommend individuals of interest to the Board, informed by regular board skills audits.

c. Policies adopted for the induction and training of Trustees

New trustees undergo an initial induction to brief them on the role of a trustee, Kent Community Foundation's charitable purpose, strategy and priorities, finances, staffing and operations and any current issues. Thereafter, there is an annual trustee away day and other training is arranged as appropriate.

d. Pay policy for senior staff

Kent Community Foundation's Staffing and Remuneration sub-committee considers and assesses pay levels for all staff, taking into account market conditions as well as individual roles and responsibilities. All decisions of the Staffing and Remuneration Committee are ratified by the Board of Trustees.

The trustees consider the Board of Trustees, the Chief Executive and the Director of Grants and Impact as the key management personnel of the charity, in charge of directing, controlling, running and operating the charity on a day-to-day basis.

Trustees Report for the year ended 31 March 2025 (continued)

All trustees give their time freely and no trustee remuneration was paid in the year. Details of the trustee expenses and related party transactions are disclosed in note 8 of the accounts.

The Staffing and Remuneration Committee review the pay of the Chief Executive and other senior management annually to ensure that the remuneration is fair and not out of line with that generally paid for similar roles.

e. Organisational structure and decision making

The Board of Trustees governs the Charity. The Chief Executive, supported by a team of (on average during the year) 16 paid staff, conducts the day-to-day business of the Charity, reporting to the board.

As of March 2025, the board consisted of 9 trustees and directors including the Chair and Vice Chair.

The Board of Trustees delegate responsibility to sub-committees in some areas such as:

- Finance and Audit
- Investments
- Staffing and Remuneration
- Grants
- Technology
- Environment
- Equity Diversity and Inclusion

All sub-committees have trustee membership and terms of reference which are regularly reviewed. Some committees also have trusted advisers who specialise in certain areas to add to the trustees' skills and experience.

In 2025/2026 it is proposed to review the above committee structure and merge those with significant overlap in purpose, now that strategies and policies are fully formulated for each area.

All decisions made by sub-committees are reported back to the board at its quarterly meetings through the sharing of minutes.

f. Risk management

The trustees have assessed the major risks to which the company is exposed, and in particular those related to the operations and finances of the company and are satisfied that systems and procedures are in place to mitigate exposure to the major risks.

Significant risks identified by the trustees are as follows:

Risk	Mitigation
Insufficient unrestricted funds/reserves to cover operations	Prudent management of reserves which do not fall below 6 months' running costs in accordance with the Charity's reserves policy, and careful monitoring of the Foundation's financial position on a regular basis by trustees.
Challenges recruiting new donors/Fund-holders affecting fund development, especially endowment growth	Priority focus on fund development activities by staff and trustees.
Reputational risk if the Foundation fails to meet expectations	Proactive client care strategies and high level of engagement.
Key person risk	Continuing development of structure/operations and capacity to avoid over reliance on one or two key individuals.
Loss in value of endowments	Close supervision and scrutiny of external investment fund managers by the Investment Committee.
Loss of funds due to fraud	Robust financial procedures policy, anti-bribery policy and grant making policy reviewed and ratified regularly by the Board of Trustees.
Risk to data security	IT provider maintaining up to date security software, and data protection procedures implemented from a robust data protection policy, regularly reviewed by the board, to ensure compliance with GDPR. The foundation also has Cyber Essentials accreditation
Failure to comply with Charity and Company law or regulatory requirements	Regular compliance activities scheduled and monitored by Company Secretary. Support is provided by auditors regarding reporting requirements. Regular board agenda items in place to adhere to trustees' responsibilities.
Loss of key senior personnel	Broadening the scope of roles in fund development and grant management, and recruiting specialist finance and systems staff members, to ensure that loss of a significant person has minimal impact on the delivery of the Foundations charitable purposes, financial wellbeing and the wellbeing of the staff team.

Trustees Report for the year ended 31 March 2025 (continued)

In all these areas the board is satisfied it has identified appropriate mitigating actions and reviews its risk register at quarterly meetings of the board.

The Foundation also carries comprehensive charities' all risks insurance which underwrites potential financial costs or losses arising from a number of identified risks.

Future developments and Business Plan Objectives for 2025/2026

The Board of Trustees have agreed to carry forward the current 2022-2025 business plan objectives, excluding those already delivered, for a further year, so that our new Chief Executive will be able to lead on the development of a new plan.

Our objectives for 2025/2026 are therefore:



Secure minimum donations of £2.85m



Distribute grants of at least £3.2m



Fully embed our DEI strategy across the organisation



Begin developing our new 3-year business plan



Secure core funding over five years



Maintain a minimum of 6 months' reserves policy



Complete and launch our brand re-fresh

The new Salesforce database and Xero accounting systems are now fully implemented and embedded. We have also reviewed and updated our processes and procedures to reflect changes in practice and accommodate the additional facilities these systems have given us. In 2025/2026 we are continuing to develop functionality to further automate routine tasks and enable staff to concentrate on more value-added work, guided by the insights and efficiencies enabled by these systems.

Trustees Report for the year ended 31 March 2025 (continued)

With the regretted departure of our Chief Executive, Josephine McCartney, we are acutely aware that 2025/2026 will be a year of risk to our income generation capacity. We welcome our newly appointed Chief Executive, Catherine Glover, and during the transition period the Finance and Audit sub-committee will meet more frequently with the specific aim of monitoring our income pipeline.

Following the departure of the Director of Operations, the Foundation has appointed two specialist staff members: Head of Finance and Governance, and Systems Manager to respond to the changing needs of the Foundation.

The Senior Philanthropy Adviser role appointed in 2023/2024 has brought new skills to the Development Team and is successfully generating referrals to add to our prospective donor pipeline.

Disclosure of information to auditors

Each of the persons who are trustees (who are also directors of the charity for the purposes of the Companies Act) at the time when this trustees' report is approved has confirmed that:

- so far as that trustee is aware, there is no relevant audit information of which the charitable company's auditor is unaware, and
- that trustees have taken all the steps that ought to have been taken as a trustee in order to be aware of any information needed by the charitable company's auditor in connection with preparing its report and to establish that the charitable company's auditor is aware of that information.

In preparing this report, the trustees have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

Approved by order of the members of the board of trustees and signed on their behalf by:

A handwritten signature in black ink, appearing to read 'Robert Sackville-West'.

Robert Sackville-West DL
(Chair of Trustees)

Dated: 5th September 2025

Statement of trustees' responsibilities

For the year ended 31 March 2025

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law, the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)

Independent auditors' report to the Trustees of Kent Community Foundation

Opinion

We have audited the financial statements of Kent Community Foundation (the 'charitable company') for the year ended 31 March 2025 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)

Independent auditors' report to the Trustees of Kent Community Foundation (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report to the Trustees of Kent Community Foundation (continued)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and industry, and through discussion with the trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, anti-bribery and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and taxation legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety and fundraising practices) and fraud; and
- Assessment of identified fraud risk factors; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Performing analytical procedures to any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)

Independent auditors' report to the Trustees of Kent Community Foundation (continued)

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Kreston Reeves LLP

Samantha Rouse FCCA DChA (Senior statutory auditor)

for and on behalf of
Kreston Reeves LLP

Chartered Accountants
Statutory Auditor

Canterbury

6 September 2025

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)

Statement of financial activities (incorporating income and expenditure account)
For the year ended 31 March 2025

	Note	Endowment funds 2025 £	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income and endowments from:						
Donations and legacies:	3					
Donations and grants		1,049,172	1,896,894	78,303	3,024,369	4,823,750
Operational contribution (internal cross-charging)		-	-	685,376	685,376	719,134
Fees from external funds		-	-	14,912	14,912	13,962
Investments	4	-	1,605,527	153,013	1,758,540	1,299,006
Total income and endowments		1,049,172	3,502,421	931,604	5,483,197	6,855,852
Expenditure on:						
Raising funds	5	-	-	118,620	118,620	121,685
Charitable activities	7	10,000	3,738,326	832,228	4,580,554	5,383,099
Total expenditure		10,000	3,738,326	950,848	4,699,174	5,504,784
Net income/(expenditure) before net (losses)/gains on investments						
		1,039,172	(235,905)	(19,244)	784,023	1,351,068
Net (losses)/gains on investments		(1,472,258)	-	-	(1,472,258)	2,121,924
Net income/(expenditure)		(433,086)	(235,905)	(19,244)	(688,235)	3,472,992
Transfers between funds	16	534,450	(534,450)	-	-	-
Net movement in funds		101,364	(770,355)	(19,244)	(688,235)	3,472,992
Reconciliation of funds:						
Total funds brought forward		29,720,363	4,653,101	537,226	34,910,690	31,437,698
Net movement in funds		101,364	(770,355)	(19,244)	(688,235)	3,472,992
Total funds carried forward		29,821,727	3,882,746	517,982	34,222,455	34,910,690

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 41 to 61 form part of these financial statements.

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)
Registered number: 04088589

Balance sheet
As at 31 March 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	11	-	-
Investments	12	30,364,213	30,283,934
		30,364,213	30,283,934
Current assets			
Debtors due after more than 1 year	13	416,769	473,753
Debtors due within 1 year	13	248,914	242,183
Investments	14	68,004	95,198
Cash at bank and in hand		3,831,169	4,571,193
		4,564,856	5,382,327
Creditors: amounts falling due within one year	15	(706,614)	(755,571)
Net current assets		3,858,242	4,626,756
Total assets less current liabilities		34,222,455	34,910,690
Total net assets		34,222,455	34,910,690
Charity funds			
Endowment funds	16	29,821,727	29,720,363
Restricted funds	16	3,882,746	4,653,101
Unrestricted funds	16	517,982	537,226
Total funds		34,222,455	34,910,690

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the trustees and signed on their behalf by:

Robert Sackville West DL
(Trustee)
Date: 5 September 2025



The notes on pages 41 to 61 form part of these financial statements.

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)

Statement of cash flows
For the year ended 31 March 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash used in operating activities	19	(924,947)	461,468
Cash flows from investing activities			
Dividends, interests and rents from investments		1,758,540	1,299,006
Proceeds from sale of investments		95,550	313,183
Purchase of investments		(1,669,167)	(1,516,170)
Net cash provided by investing activities		184,923	96,019
Cash flows from financing activities			
Cash flows from financing activities		-	-
Net cash provided by financing activities		-	-
Change in cash and cash equivalents in the year		(740,024)	557,487
Cash and cash equivalents at the beginning of the year		4,571,193	4,013,706
Cash and cash equivalents at the end of the year	20	3,831,169	4,571,193

The notes on pages 41 to 61 form part of these financial statements

KENT COMMUNITY FOUNDATION
(A company limited by guarantee)

Notes to the financial statements
For the year ended 31 March 2025

1. General information

Kent Community Foundation is a charitable company, limited by guarantee, domiciled in England and Wales, registration number 04088589. The registered office is Evegate Park Barn, Evegate, Smeeth, Ashford, Kent, TN25 6SX.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Kent Community Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The charity's functional and presentational currency is in Pounds Sterling.

The charity's financial statements are presented to the nearest pound.

2.2 Company status

The company is a company limited by guarantee. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £10 per member of the company.

2.3 Going concern

The trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

Notes to the financial statements
For the year ended 31 March 2025

2. Accounting policies (continued)

2.4 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds represent those assets held in the long term by the charity, principally investments. In accordance with the trust deed and donors' wishes the capital is expendable, that is the capital can be converted into income at the discretion of the trustees in the furtherance of the charitable objectives. Income arising on endowment fund can be used in accordance with the objectives of the charity and included in restricted income. Any capital gains and losses arising and the investment management charges and legal advice relating to the fund are charged against the fund.

Investment income, gains and losses are allocated to the appropriate fund.

2.5 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of the legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

For donations received subject to match funding arrangements the additional funding received is recognised at the time of the initial donation, unless any conditions are attached.

Donations other than in the form of cash are recorded at fair value as at the date of the donation.

Notes to the financial statements
For the year ended 31 March 2025

2. Accounting policies (continued)

2.6 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated to the applicable expenditure headings.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at Head office. Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to governance of the company apportioned to charitable activities.

Expenditure on raising funds includes all expenditure incurred by the charitable company to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the charitable company's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

2.7 Tangible fixed assets and depreciation

All assets over £1,000 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the costs of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Office equipment	-	33.3% straight line
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Notes to the financial statements
For the year ended 31 March 2025

2. Accounting policies (continued)

2.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Current asset investments include cash or other short-term liquid investments with a short maturity of more than three months but less than one year, held for investment purposes.

2.9 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

2.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.12 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Notes to the financial statements
For the year ended 31 March 2025

2. Accounting policies (continued)

2.13 Financial instruments

The charity enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable in non-puttable ordinary shares.

Investments in non-convertible preference shares and in non-puttable ordinary and preference shares are measured at cost less impairment for all other investments.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the profit and loss account.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.14 Pensions

The charitable company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charitable company to the fund in respect of the year.

2.15 Value Added Tax

Value Added Tax (VAT) is not recoverable by Kent Community Foundation, and as such is included in the relevant costs in the statement of financial activities.

Notes to the financial statements
For the year ended 31 March 2025

2. Accounting policies (continued)

2.16 Social investments

The objective of the Kent Social Enterprise Loan Fund is to support existing and emerging enterprises through the making of grants and concessionary loans. These loans are made or received by the charity to further its purposes and any interest charged is below prevailing market rates.

Kent Community Foundation has opted to initially recognise and measure the loans at the amount received or paid, with the carrying amount adjusted in subsequent years to reflect repayments and any accrued interest and adjusted if necessary for any impairment. Fees and interest are deemed to be restricted income, to be utilised in the making of future loans in accordance with the fund objectives.

If Kent Community Fund consider that there is an objective evidence of impairment, for example a default on repayments due or evidence of significant financial difficulty in the entity in which the investment has been made, then an immediate impairment loss is recognised in the statement of financial activities as a cost within expenditure on charitable activities. The impairment is measured on the same basis as other investments or financial assets.

Amounts due for repayment after more than 12 months from the balance sheet date are shown as long-term debtors within current assets.

2.17 Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires the trustees to make judgements, estimates and assumptions that can affect the amounts reported for assets and liabilities, and the results for the year. The nature of estimation is such though that actual outcomes could differ significantly from those estimates.

The material judgements, estimates or assumptions that have had significant impact on amounts recognised in the financial statements are:

Investment valuations

Investment valuations are obtained by trustees from the investment managers, who utilise the closing quoted market price information available at the balance sheet date.

Impairment of social investment debtors

The charity makes an estimate of the recoverable value of social investment debtors. When assessing the impairment of the social investment debtors, management considers factors including the current credit rating of the debtor, the ageing profile of the debtors and historical experience. See note 13 for the net carrying amount of social investment debtors.

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
For the year ended 31 March 2025

3. Income from donations and legacies

	Endowment funds 2025 £	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Donations					
Donations and grants	1,049,172	1,896,894	78,303	3,024,369	4,823,750
Operational contribution (internal cross-charging)	-	-	685,376	685,376	719,134
Fees from external funds	-	-	14,912	14,912	13,962
	<u>1,049,172</u>	<u>1,896,894</u>	<u>778,591</u>	<u>3,724,657</u>	<u>5,556,846</u>
<i>Total 2024</i>	<u><u>1,469,942</u></u>	<u><u>3,340,894</u></u>	<u><u>746,010</u></u>	<u><u>5,556,846</u></u>	

From time to time, Kent Community Foundation receives substantial one-off donations to set up donor advised funds. This can mean that income from donations and grants is subject to fluctuations from year to year.

4. Investment income

	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Investment income	1,588,544	12,325	1,600,869	1,175,123
Bank interest	-	140,688	140,688	110,358
KSELF Income	16,983	-	16,983	13,525
	<u>1,605,527</u>	<u>153,013</u>	<u>1,758,540</u>	<u>1,299,006</u>
<i>Total 2024</i>	<u><u>1,078,290</u></u>	<u><u>220,716</u></u>	<u><u>1,299,006</u></u>	

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
For the year ended 31 March 2025

5. Expenditure on raising funds

Costs of raising voluntary income

	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Other staff costs	39	39	40
Rent & rates	6,741	6,741	6,747
Marketing & advertising	4,167	4,167	3,749
Sundries	935	935	952
Office costs	2,235	2,235	2,281
IT support	6,569	6,569	2,939
Insurance	280	280	241
Bank charges	129	129	116
Subscriptions	3,916	3,916	3,022
Book keeping	4,140	4,140	3,783
Legal & professional	2,359	2,359	26
Travel	766	766	661
Wages and salaries	73,355	73,355	81,987
Employer's NI	6,937	6,937	8,323
Pensions	5,071	5,071	6,220
Staff Training	981	981	598
	118,620	118,620	121,685
<i>Total 2024</i>	121,685	121,685	

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Notes to the financial statements
For the year ended 31 March 2025

6. Analysis of grants

	Grants to Institutions 2025 £	Grants to Individuals 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Community First Grant-making	233,226	-	233,226	324,424
Grants	2,657,289	91,022	2,748,311	3,484,531
	<u>2,890,515</u>	<u>91,022</u>	<u>2,981,537</u>	<u>3,808,955</u>
<i>Total 2024</i>	<u><u>3,736,431</u></u>	<u><u>72,524</u></u>	<u><u>3,808,955</u></u>	

From time to time, Kent Community Foundation makes large one-off donations from donor-advised funds which can mean Grants payable is subject to significant fluctuation from year to year.

A list of the recipients of significant grants made to institutions is available on request from the charity's registered office and is available on the charity's website: www.kentcf.org.uk

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
For the year ended 31 March 2025

7. Costs of charitable activities

	Endowment funds 2025 £	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Grants payable (See note 6)	-	2,981,537	-	2,981,537	3,808,955
Operational contribution	10,000	581,637	-	591,637	636,045
KSELF operational contribution	-	96,983	-	96,983	95,082
KBSF bad debt write off	-	78,169	-	78,169	-
Operational staff costs and pensions - grants team	-	-	362,580	362,580	341,110
Other staff costs	-	-	221	221	226
Rent & Rates	-	-	38,197	38,197	38,231
Marketing & advertising	-	-	23,613	23,613	21,246
Sundries	-	-	5,296	5,296	5,393
Office costs	-	-	12,667	12,667	12,924
IT support	-	-	37,229	37,229	16,652
Insurance	-	-	1,586	1,586	1,366
Bank charges	-	-	732	732	655
Subscriptions	-	-	22,190	22,190	17,124
Book keeping	-	-	23,458	23,458	21,436
Travel	-	-	4,341	4,341	3,747
Events	-	-	7,853	7,853	12,706
Legal & professional	-	-	13,370	13,370	146
Salaries and pensions	-	-	206,757	206,757	188,947
Staff training	-	-	5,557	5,557	3,388
Designated IT strategy costs	-	-	6,394	6,394	131,432
Audit fees	-	-	12,084	12,084	11,400
Designated senior philanthropy adviser costs	-	-	48,103	48,103	14,888
	<u>10,000</u>	<u>3,738,326</u>	<u>832,228</u>	<u>4,580,554</u>	<u>5,383,099</u>
<i>Total 2024</i>	<u><u>24,503</u></u>	<u><u>4,515,579</u></u>	<u><u>843,017</u></u>	<u><u>5,383,099</u></u>	

8. Auditors' remuneration

	2025 £	<i>2024 £</i>
Fees payable to the charitable company's auditor for the audit of the charitable company's annual accounts	<u>11,800</u>	<u>11,400</u>

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Notes to the financial statements
For the year ended 31 March 2025

9. Staff costs

	2025 £	2024 £
Wages and salaries	595,447	541,733
Social security costs	56,342	51,117
Pension costs	51,014	48,625
	<u>702,803</u>	<u>641,475</u>

The average number of persons employed by the charitable company during the year was as follows:

	2025 No.	2024 No.
Employees	<u>17</u>	<u>16</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025 No.	2024 No.
In the band £60,001 - £70,000	1	-
In the band £70,001 - £80,000	1	-
In the band £80,001 - £90,000	-	1

The total salaries received by key management personnel was £180,141 (2024: £188,426). Employer pension contributions were a total of £15,873 (2024: £17,106) and employer national insurance contributions were a total of £21,198 (2024: £22,237).

10. Trustees' remuneration and expenses

During the year, no trustees received any remuneration or other benefits (2024 - £NIL).

During the year ended 31 March 2025, no trustee expenses have been incurred (2024 - £NIL).

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
For the year ended 31 March 2025

11. Tangible fixed assets

	Office equipment £
Cost or valuation	
At 1 April 2024	11,363
At 31 March 2025	<u>11,363</u>
Depreciation	
At 1 April 2024	11,363
At 31 March 2025	<u>11,363</u>
Net book value	
At 31 March 2025	<u>-</u>
<i>At 31 March 2024</i>	<u>-</u>

12. Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 April 2024	30,283,934
Additions	1,669,167
Disposals	(95,550)
Revaluations	(1,493,338)
At 31 March 2025	<u>30,364,213</u>
Net book value	
At 31 March 2025	<u>30,364,213</u>
<i>At 31 March 2024</i>	<u>30,283,934</u>

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
For the year ended 31 March 2025

12. Fixed asset investments (continued)

The total decrease of revaluations of £1,493,338 disclosed above includes £1,472,258 attributable to the charity and £21,080 attributable to client money held.

Investments at market value comprise of listed investments at £30,364,213 (2024: £30,283,934).

The market continues to demonstrate volatility post the year end.

13. Debtors

	2025 £	2024 £
Due after more than one year		
Loans	416,769	473,753
	416,769	473,753
Due within one year		
Loans	214,935	240,108
Other debtors	33,979	2,075
	665,683	715,936

Loans consist of loans to borrowers issued through the Kent Social Enterprise Loan Fund.

14. Current asset investments

	2025 £	2024 £
Unlisted investments	68,004	95,198

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Notes to the financial statements
For the year ended 31 March 2025

15. Creditors: Amounts falling due within one year

	2025	2024
	£	£
Trade creditors	8,333	11,136
Other taxation and social security	17,361	14,511
Client money held	610,491	658,764
Other creditors	60,929	61,660
Accruals	9,500	9,500
	706,614	755,571

The Kent Community Foundation holds funds of £610,491 (2024: £658,764) in respect of the Spires Academy.

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Notes to the financial statements
For the year ended 31 March 2025

16. Statement of funds

Statement of funds - current year

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2025 £
Unrestricted funds						
Designated funds						
IT Strategy	6,394	-	(6,394)	-	-	-
Senior Philanthropy Adviser	85,112	-	(48,103)	-	-	37,009
	<u>91,506</u>	<u>-</u>	<u>(54,497)</u>	<u>-</u>	<u>-</u>	<u>37,009</u>
General funds						
General Funds	445,720	931,604	(896,351)	-	-	480,973
Total Unrestricted funds	<u>537,226</u>	<u>931,604</u>	<u>(950,848)</u>	<u>-</u>	<u>-</u>	<u>517,982</u>
Endowment funds						
Grassroots Funds Endowment Funds	5,622,454	105,114	-	-	(222,181)	5,505,387
Other Endowment Funds	15,215,153	944,058	(10,000)	534,450	(620,234)	16,063,427
Community First Endowment Funds for Kent	8,882,756	-	-	-	(629,843)	8,252,913
	<u>29,720,363</u>	<u>1,049,172</u>	<u>(10,000)</u>	<u>534,450</u>	<u>(1,472,258)</u>	<u>29,821,727</u>

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
For the year ended 31 March 2025

16. Statement of funds (continued)

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2025 £
Restricted funds						
Donor Advised Funds - Individuals and Trusts	2,339,760	2,472,933	(2,185,841)	(663,992)	-	1,962,860
Donor Advised Funds - Corporate	421,720	803,177	(798,413)	(15,276)	-	411,208
Miscellaneous Funds	426,647	170,815	(512,346)	144,818	-	229,934
Big Lottery Fund	778,868	20,588	(166,058)	-	-	633,398
Kent Social Enterprise Loan Fund	686,106	34,908	(75,668)	-	-	645,346
	<u>4,653,101</u>	<u>3,502,421</u>	<u>(3,738,326)</u>	<u>(534,450)</u>	<u>-</u>	<u>3,882,746</u>
Total of funds	<u><u>34,910,690</u></u>	<u><u>5,483,197</u></u>	<u><u>(4,699,174)</u></u>	<u><u>-</u></u>	<u><u>(1,472,258)</u></u>	<u><u>34,222,455</u></u>

In 2024, the trustees agreed to ring fence £100,000 from free reserves in order to fund a Senior Philanthropy Advisor position.

Endowment funds relate to amounts received from philanthropists who want to provide a lasting legacy for their local community. The income received on endowment funds is treated as restricted income, to be expended in accordance with the criteria of each fund as agreed by the donors.

In addition the charity receives donations from donors which are treated as restricted funds to be expended in accordance with the wishes of the donor concerned. Details of the grant-making criteria for funds available for application from the community are publicised on the Kent Community Foundation website. Timing differences between receiving restricted donations and making grants can result in variances in net incoming resources from year to year.

The object of KSELF and the Big Lottery Fund is to support existing and emerging social enterprises with grants and loans.

KENT COMMUNITY FOUNDATION
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Notes to the financial statements
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16. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 April 2023 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 March 2024 £</i>
Unrestricted funds						
Designated funds						
IT Strategy	137,826	-	(131,432)	-	-	6,394
Senior Philanthropy Adviser	-	-	(14,888)	100,000	-	85,112
	<u>137,826</u>	<u>-</u>	<u>(146,320)</u>	<u>100,000</u>	<u>-</u>	<u>91,506</u>
General funds						
General Funds	507,734	856,368	(818,382)	(100,000)	-	445,720
Total Unrestricted funds	<u>645,560</u>	<u>856,368</u>	<u>(964,702)</u>	<u>-</u>	<u>-</u>	<u>537,226</u>
Endowment funds						
Grassroots Funds Endowment Funds	5,129,762	125,000	(8,878)	-	376,570	5,622,454
Other Endowment Funds	13,048,952	1,344,942	(15,625)	(148,135)	985,019	15,215,153
Community First Endowment Funds for Kent	8,216,741	-	-	(94,320)	760,335	8,882,756
	<u>26,395,455</u>	<u>1,469,942</u>	<u>(24,503)</u>	<u>(242,455)</u>	<u>2,121,924</u>	<u>29,720,363</u>

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Notes to the financial statements
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16. Statement of funds (continued)

	<i>Balance at 1 April 2023 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 March 2024 £</i>
Restricted funds						
Donor Advised Funds - Individuals and Trusts	1,308,237	2,998,162	(2,008,741)	42,102	-	2,339,760
Donor Advised Funds - Corporate	753,746	721,863	(1,064,436)	10,547	-	421,720
Miscellaneous Funds	725,977	743,892	(1,233,028)	189,806	-	426,647
Big Lottery Fund	941,408	23,834	(186,374)	-	-	778,868
Kent Social Enterprise Loan Fund	667,315	41,791	(23,000)	-	-	686,106
	<u>4,396,683</u>	<u>4,529,542</u>	<u>(4,515,579)</u>	<u>242,455</u>	<u>-</u>	<u>4,653,101</u>
Total of funds	<u>31,437,698</u>	<u>6,855,852</u>	<u>(5,504,784)</u>	<u>-</u>	<u>2,121,924</u>	<u>34,910,690</u>

17. Summary of funds

Summary of funds - current year

	<i>Balance at 1 April 2024 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 March 2025 £</i>
Designated funds	91,506	-	(54,497)	-	-	37,009
General funds	445,720	931,604	(896,351)	-	-	480,973
Endowment funds	29,720,363	1,049,172	(10,000)	534,450	(1,472,258)	29,821,727
Restricted funds	4,653,101	3,502,421	(3,738,326)	(534,450)	-	3,882,746
	<u>34,910,690</u>	<u>5,483,197</u>	<u>(4,699,174)</u>	<u>-</u>	<u>(1,472,258)</u>	<u>34,222,455</u>

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Notes to the financial statements
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17. Summary of funds (continued)

Summary of funds - prior year

	<i>Balance at 1 April 2023</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Gains/ (Losses)</i>	<i>Balance at 31 March 2024</i>
	£	£	£	£	£	£
Designated funds	137,826	-	(146,320)	100,000	-	91,506
General funds	507,734	856,368	(818,382)	(100,000)	-	445,720
Endowment funds	26,395,455	1,469,942	(24,503)	(242,455)	2,121,924	29,720,363
Restricted funds	4,396,683	4,529,542	(4,515,579)	242,455	-	4,653,101
	<u>31,437,698</u>	<u>6,855,852</u>	<u>(5,504,784)</u>	<u>-</u>	<u>2,121,924</u>	<u>34,910,690</u>

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Endowment funds 2025 £	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £
Fixed asset investments	29,821,727	542,486	-	30,364,213
Debtors due after more than one year	-	416,769	-	416,769
Current assets	-	3,533,982	614,105	4,148,087
Creditors due within one year	-	(610,491)	(96,123)	(706,614)
Total	<u>29,821,727</u>	<u>3,882,746</u>	<u>517,982</u>	<u>34,222,455</u>

Analysis of net assets between funds - prior year

	<i>Endowment funds 2024 £</i>	<i>Restricted funds 2024 £</i>	<i>Unrestricted funds 2024 £</i>	<i>Total funds 2024 £</i>
Fixed asset investments	29,720,363	563,571	-	30,283,934
Debtors due after more than one year	-	473,753	-	473,753
Current assets	-	4,274,541	634,033	4,908,574
Creditors due within one year	-	(658,764)	(96,807)	(755,571)
Total	<u>29,720,363</u>	<u>4,653,101</u>	<u>537,226</u>	<u>34,910,690</u>

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For the year ended 31 March 2025

19. Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net income/expenditure for the year (as per Statement of Financial Activities)	(688,235)	3,472,992
Adjustments for:		
(Gains)/losses on investments	1,520,532	(1,666,378)
Dividends, interests and rents from investments	(1,758,540)	(1,299,006)
(Increase)/decrease in debtors	50,253	(29,699)
Decrease in creditors	(48,957)	(16,441)
Net cash provided by/(used in) operating activities	(924,947)	461,468

20. Analysis of cash and cash equivalents

	2025 £	2024 £
Cash in hand	3,831,169	4,571,193
Total cash and cash equivalents	3,831,169	4,571,193

21. Analysis of changes in net debt

	At 1 April 2024 £	Cash flows £	At 31 March 2025 £
Cash at bank and in hand	4,571,193	(740,024)	3,831,169
Liquid investments	95,198	(27,194)	68,004
	4,666,391	(767,218)	3,899,173

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22. Operating lease commitments

At 31 March 2025 the charitable company had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2025 £	2024 £
Not later than 1 year	42,730	45,963
Later than 1 year and not later than 5 years	15,730	49,441
Later than 5 years	2,840	-
	61,300	95,404

23. Related party transactions

During the year the Kent Community Foundation supported a number of other charities and social enterprises which have one or more trustees in common with the Foundation. All such donations, grants or loans have been made in accordance with the same eligibility criteria as all other similar applications for support received.

Conversely, from time to time, Kent Community Foundation receives donations from charities which have one or more trustees who are also trustees of the Foundation or who are related to a trustee of the Foundation.

During the year the trustees donated £100,000 (2024: £100,000) plus gift aid totalling £25,000 (2024: £12,500) to the charity.

See note 9 of the financial statements for details of the key management personnel remuneration.

24. Controlling party

The charity is a company limited by guarantee and was controlled throughout the year by the trustees.